



MAAAC

since 1965

Metropolitan Area Advisory Committee on Anti-Poverty of San Diego County, Inc.

ANNUAL REPORT 2013 - 2014

Since MAAC's
beginnings in **1965**,
our focus has
remained constant:
**to assist individuals
and families in creating
the lives they want
and deserve.**

Board of Directors

Jesse Allen, Chairman
 Tony Valladolid, Vice Chair
 Michelle Soltero, Secretary
 Viviana Ochoa, Treasurer
 Teresa Acosta
 Alexis Espinoza
 Clare Crawford
 Sasha Cordova
 Francisco Medrano
 Derek Murchison
 Stephen Tadlock

Head Start Parent Policy Council

2012 - 2013	2013 - 2014
Guillermo Torres	Gustavo Bautista
Lisbette Baltazar	Stephanie Zurita
Gloria Awuah	Annabeth Galan
Angel Montes	Heriberto Rodriguez
Arturo Robles	Erica Bautista
Ali Adams	Lisa Nagia

Executive & Senior Management Team

Arnulfo Manriquez, President & Chief Executive Officer
 Austin Foye, Vice President & Chief Financial Officer
 Arlene Gibbs, Chief Human Resources Officer
 Terri Lapinsky, Chief Operating Officer/Programs
 Alethea Arguilez, Director of Child Development
 Patty Bailey, Director of Healthy Homes & Health Services
 Otto Cocino, Director of Compliance
 Jose de la Torre, Controller
 Lisette Islas, Director of Partner & Civic Engagement
 Alyssa Osian, Director of Development & Communications
 Annie Rodriguez, Assistant Director of Child Development
 Debbie L. VanenKevort, Director of MAAC Community Charter School
 Adolfo Ventura, Assistant Director of Child Development

ANNUAL REPORT 2013 - 2014

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This Annual Report is a publication of MAAC (Metropolitan Area Advisory Committee on Anti-Poverty of San Diego County, Inc.). All photos and content are the exclusive property of MAAC and may not be reproduced or distributed without written consent. This Annual Report has been prepared in accordance with the Head Start Reauthorization Act of 2007. Financial statements in this publication were derived from audited financial statements prepared by AKT LLP, CPAs & Consultants in San Diego, California. MAAC is a non-profit, charitable organization under 501(c)(3) of the Internal Revenue Service tax code. EIN#95-2457354.

Our Mission

Maximizing self-sufficiency with families and individuals through high-quality programs and advocacy in our communities.

Our Vision

To become a regional resource throughout San Diego County that provides high-quality services that are accessible, promote dignity, encourage independence and allows people — regardless of background or history — to create the best lives for themselves, their families and our community.

Our Core Values

Justice

We advocate for social change and equality for our constituents, colleagues and community with compassion and sensitivity. Our relentless efforts to champion movement towards self-sufficiency offer support and hope to those we serve.

Ethics

We adhere to the highest ethical standards by creating a culture of compliance, respect, transparency and confidentiality.

Commitment

We are dedicated to providing services in a respectful, timely and courteous manner, with awareness of the richness of individual and cultural diversity.

Advocacy

We explore, investigate and support public policy that provides basic service for those with limited resources.

Innovation

We encourage an atmosphere of learning in which critical thinking, creativity and excellence flourish, and seek opportunities to meet the evolving needs of the community.

Our Pillars of Service

MAAC's strives to eliminate social and economic barriers on the path towards to increased self-reliance through services centered upon our Pillars of Service:

Career Pathways

Provides a framework for training and education services for low-skilled, under-educated individuals.

Education

From our early education programs to our charter high school, education helps break the cycle of poverty.

Health & Wellness

A comprehensive approach benefits children and families impacted by challenges to their health and well-being.

Housing

Barriers to housing stability are addressed, allowing individuals and families to identify opportunities that improve their quality of life.

photo:

Joyce recently completed two years of service with NCLR/MAAC AmeriCorps. Her work with MAAC included forming a community engagement group at MAAC's President John Adams Manor, where she and her family reside. Here she proudly shows her archive of articles and other memorabilia about her family throughout the years. Her collection was recently featured in the news.



Our History

Founded in 1965, MAAC was formed by a small group of citizens to address the increasing crisis of hunger and poverty in the community. Our legacy is shaped by the unwavering support from our community, and the dedicated work of our staff and volunteers serves as the cornerstone of our achievements.

Today, MAAC reaches over 35,000 individuals annually throughout San Diego County. Our wide range of programs centered upon our *Pillars of Service* — Career Pathways, Education, Health & Wellness and Housing — establishes MAAC as one of the largest nonprofit social service organizations in the community.

The common thread weaving our programs together is our collective work as an organization and as a community partner to offer resources needed to achieve self-sufficiency. **Since 1965, MAAC has served as the cornerstone of a brighter future to thousands in San Diego.**



Planning for the Next 50 Years

In November 2012, MAAC's Board of Directors began its work to develop an organizational strategic plan. In partnership with Nonprofit Management Solutions, the Board of Directors defined our planning process and, in collaboration with MAAC's leadership team, explored a multitude of objectives.

Ultimately, five priorities were identified to frame the direction of a preliminary three-year strategic plan:

- Ensure programs are aligned with organizational mission;
- Position MAAC as a regional and national Employer of Choice;
- Bring MAAC to financial equilibrium;
- Identify outcomes to evaluate and demonstrate success;
- Expand MAAC's reach into the community and increase visibility.

In late 2013, the senior leadership team developed and implemented workplans to define goals and strategies supporting the above priorities.

Through a commitment to collaboration, all programs and administrative departments will be fully aligned and dedicated to the organizational well-being of MAAC, leading to measurably more successful participants, partnerships, support and philanthropy.



photo:
MAACies from our administrative offices in Chula Vista celebrate MAAC's 50th Anniversary in 2015.

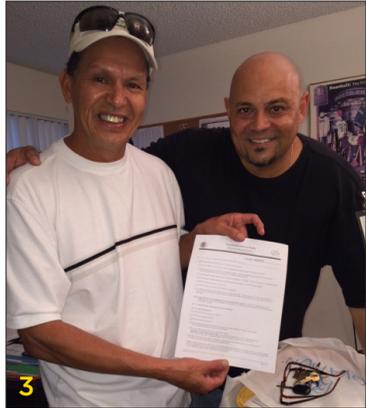


Our Three-Year Plan Strategic Priorities

- 1 MISSION ALIGNMENT**
 - New organizational vision, values and Strategic Plan are established.
 - All programs are mission aligned.
 - Each of MAAC's Pillars of Service are integrated: Career Pathways, Education, Health & Wellness and Housing.
- 2 STRONG OUTCOMES & PROGRAM EVALUATION**
 - All programs demonstrate strong outcomes in meeting identified needs of participants.
 - All programs include targeted advocacy components.
 - All programs are fiscally sustainable.
 - All programs are in compliance.
- 3 EMPLOYER OF CHOICE**
 - "Employer of Choice" philosophy, policies, and procedures are developed and disseminated.
 - Integrated automation tools are implemented organization-wide.
 - New union contract is finalized, including "Employer of Choice" elements.
 - MAAC programs and staff are widely known and respected.
- 4 FINANCIAL STABILITY**
 - Accuracy, timeliness and relevance of Financial Management System reporting are improved.
 - Organization-wide liquidity and financial position are strengthened.
 - Resources are increased through revenue-generating opportunities and efficiencies.
- 5 DEVELOPMENT & COMMUNICATIONS**
 - Annual fundraising targets are met.
 - An integrated communications plan to build MAAC's brand awareness is completed.
 - Visibility is increased and leads to new partnerships and fundraising opportunities.



\$250,000 The grant awarded to **MAAC Community Charter School** by the CA Department of Education to disseminate its innovative youth leadership development program over the next two years.



Head Start parent ambassadors, students from **MAAC Community Charter School** and residents of **President John Adams Manor (PJAM)** attended trainings and participated in civic engagement activities throughout the county. Funding from the Ford Foundation and a partnership with the Center on Policy Initiatives, San Diego Housing Federation and Environmental Health Coalition made these activities possible.



MAAC commemorated the 20th Anniversary of **AmeriCorps** with a community-wide celebration, attended by over 100 local officials, NCLR/MAAC AmeriCorps members and alumni, and staff.

7,100+ Households assisted in 2014 with grocery and household items, recipes, nutrition information and resource referrals by our **Economic Development** and **Housing** services, and in partnership with the San Diego Food Bank.





Federal funding for Head Start and Early Head Start was restored, allowing our **Child Development Program** to increase services to more than 60 babies and toddlers by offering full-day programs, year-round.

32 Individuals were referred to local immigration experts and attorneys by our **Immigration Services** in 2014.



#MAAC is Gold
[facebook.com/MAAC1965](https://www.facebook.com/MAAC1965)
twitter.com/MAAC_1965

MAAC's executive officers presented "Cambia el Modo de Pensar" at the 2014 NCLR Annual Conference. The standing-room only session focused on organizational change. At the same conference, students from MAAC Community Charter School participated in a lively and informative workshop on Youth Leadership Development.



\$40k The JP Morgan Chase Foundation awarded a grant supporting the agency-wide implementation of the Efforts to Outcomes database, empowering staff with the tools needed to translate data into knowledge about program performance, progress toward outcomes, and continuously improve service delivery.



MAAC was invited to join the National Asian American Coalition in a "diversity delegation" to Washington D.C. The group met with federal regulatory agencies to appeal for more favorable mortgage lending terms and as financial literacy training for any new rules impacting low-income families.

Weatherization Services received the 2014 "Clean Air Award" from the City of Chula Vista.

1) MCCS students gained firsthand experience in civic engagement by supporting the Border Angels' efforts to aid displaced immigrants turned away by other cities. 2) MAACies can be seen at numerous community events to provide information and referrals. 3) Rafa (right), our resident coordinator at PJAM, smiles with a resident who just received US citizenship. 4) MAAC celebrated the 20th Anniversary of AmeriCorps with a community reception. 5) Arnulfo joined San Diego City Councilmember in a \$51 per Week Challenge to demonstrate the importance of a Living Wage. 6) The residential/commercial community COMM22 in Logan Heights will open May 2015. 7) MAAC collaborates with numerous partners such as the San Diego Food Bank to offer resources towards self-sufficiency. 8) Our Head Start programs provide services to over 2,000 families in North County. 9) MAACies take a quick pic with Janet Murguía, President of NCLR. 10) Our YouthBuild and Weatherization programs collaborated to refurbish beds at our Nosotros Recovery Home. 11) Student leaders from MCCS presented a workshop at NCLR's 2014 Annual Conference. 12) Our Weatherization Services repaired 1,300 homes in 2014. 13) Youth at PJAM organized and enjoyed a lively basketball tournament over the summer to promote outdoor activity.

photo:
Children at our MAAC Head Start/Carlsbad Center celebrate Ancestry Night with fun activities representing the numerous cultures at the center. Here, children dance for their proud family members.



Annual Report: Head Start, Early Head Start & State Preschool

MAAC has offered Head Start services for over 40 years, establishing it as one of the region's most successful and robust providers of the program. MAAC Head Start is grounded in the philosophy that all families share certain basic needs, and that the Head Start population in particular can benefit from a comprehensive services delivery system to ensure these needs are met. Our program mission is to *improve the lives of low-income children by providing comprehensive child development services that are family focused, including education, health, nutrition, mental health and social services.*

MAAC Head Start, Early Head Start and State Preschool programs are family-centered and community-based, delivering comprehensive services and offering support for parents in their role as the primary educator of their children. A wide network of partnerships with organizations such as Casa de Amparo, Vista Community Clinic and North County Community Services help strengthen and enhance service delivery by continuing to provide a more equitable distribution to under-served areas of north San Diego County.

Program Goals & Objectives 2014 - 2018

Goal #1: Employment

OBJECTIVE #1

To promote awareness and understanding of vocational training and employment opportunities in San Diego County, focusing on the region served by MAAC.

OBJECTIVE #2

To provide access and referrals to educational and vocational training programs that will support parents in their goals toward obtaining necessary job skills.

Goal #2: Gang & Crime Prevention and Awareness

OBJECTIVE

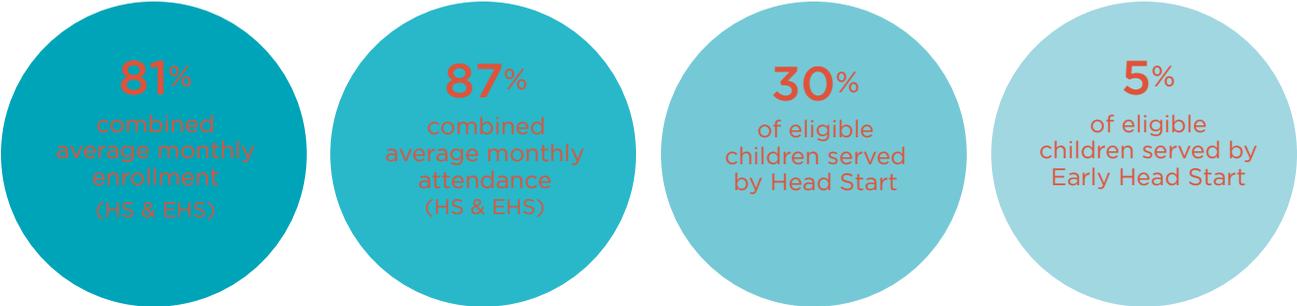
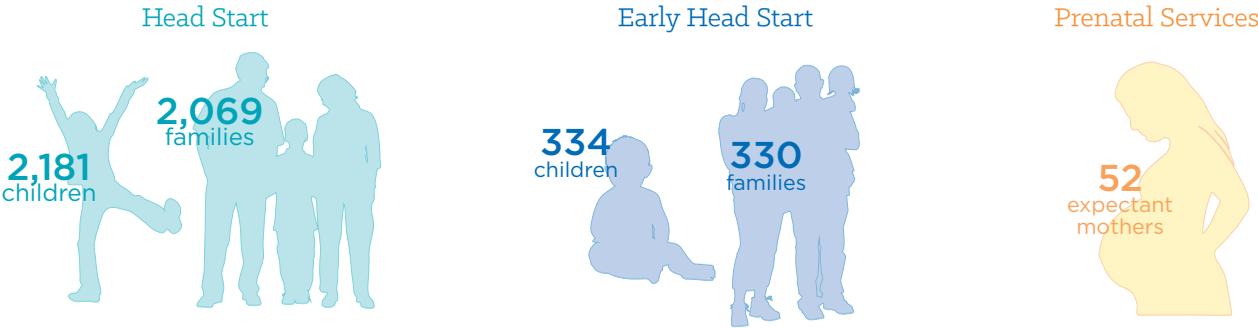
To increase awareness of violence prevention and anti-gang strategies in the community on behalf of both families and staff.

Goal #3: Childhood Obesity

OBJECTIVE

To increase awareness and to educate children, parents and staff about healthy choices, good nutrition and an active lifestyle in order to combat childhood obesity.

Enrollment & Eligibility



MAAC Head Start strongly believes that children do best in life when they grow up with the active, positive involvement of their parents. Our dedicated staff works in partnership with families from their very first meeting until they transition to Kindergarten.



Head Start/Early Head Start Program Year 2013/2014 (July 1, 2013 – June 30, 2014)

MAAC Child Development Program by the Numbers

languages spoken @ home

English

Head Start - 762
Early Head Start - 107
Total - 869

Spanish

Head Start - 1,415
Early Head Start - 274
Total - 1,689

Middle Eastern

Head Start - 2
Early Head Start - 3
Total - 5

Eastern Asian

Head Start - 2
Early Head Start - 1
Total - 3

Native Central American

Head Start - n/ap
Early Head Start - 1
Total - 1

household structures

Two-Parent

Head Start - 1,276
Early Head Start - 220
Total - 1,496

Foster Families

Head Start - 48
Early Head Start - 9
Total - 57

Single-Parent

Head Start - 793
Early Head Start - 110
Total - 903

Homeless Families

Head Start - 252
Early Head Start - 49
Total - 301



children with special needs

Autism - 13

Deaf-Blind - 1

Developmental Delay - 6

Health Impairment - 3

Hearing Impairment - 4

Intellectual Disabilities - 4

Learning Disability - 1

Orthopedic Impairment - 3

Speech Delay - 232

Visual Impairment - 1

photo:

A couple of little MAACies from our Camp Pendleton child development center celebrate at a Spring Fair. Social events such as this help reinforce positive social interactions between children and provide opportunities for outdoor play.



School Readiness

MAAC Head Start Education Services provides children with the skills needed to begin school and to achieve academic success throughout their school careers. Our comprehensive, family-centered approach engages families while using data to determine support needs and high-quality program services.

Research-based curricula is implemented in both Head Start and Early Head Start in alignment with the Head Start Early Learning Framework and California Preschool Learning Foundations. These curricula are:

- ✦ Creative Curriculum (*Head Start & Early Head Start*)
- ✦ Second Step Social Emotional Skills for Early Learning (*Head Start*)
- ✦ First Smiles Oral Health Curriculum (*Head Start*)
- ✦ Partners for a Healthy Baby (*Early Head Start*)

Child Assessment

The *Desired Results Developmental Profile (DRDP) 2010 for Head Start*, the assessment tool used in all California Department of Education (CDE) early childhood education programs, is utilized to gather information about each child's developmental progress. The DRDP is scored three times annually and used to supplement information collected from parents to individualize instruction to promote progress toward school readiness.

Teachers also use the Teaching Strategies Gold for Early Head Start to implement learning activities that promote school readiness outlined in the Early Learning Framework.

SCHOOL READINESS GOALS: HEAD START 2013 - 2014

Physical Development & Health

Children will participate in activities that will promote and maintain a healthy BMI.

Children will be able to follow and communicate safety rules to others.

Cognition & General Knowledge

Children will use familiar objects and actions in new and creative ways to solve problems.

Children will solve addition and subtraction problems by manipulating small groups of objects up to ten.

Social & Emotional Development

Children will be able to solve social conflicts with peers.

Language & Literacy Development

Children will be able to blend and segment compound words with parts of words with visual supports.

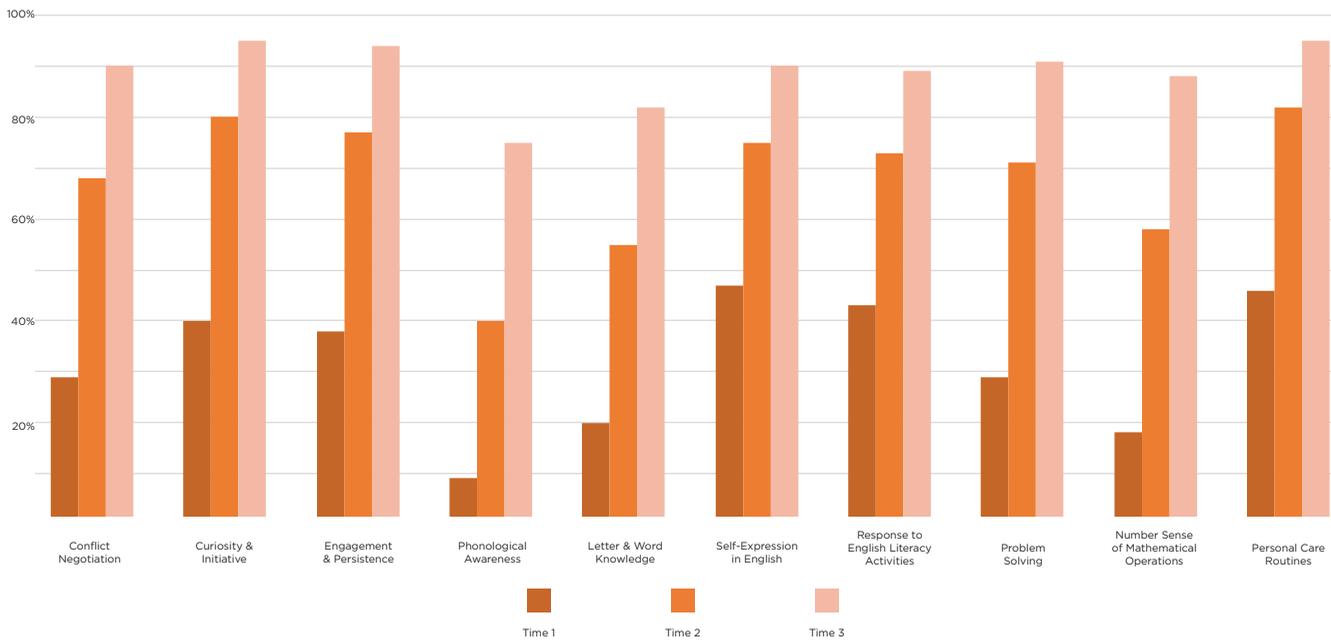
Children will be able to name the letters of the alphabet.

English Language Development

Children will be able to demonstrate some understanding of literacy activities in English.

Approaches to Learning

Children will be able to participate in multiple-step, cooperative activities.



SCHOOL READINESS GOALS: EARLY HEAD START 2013 - 2014

Physical Development & Health

Children show demonstrate age appropriate gross and fine motor skills.

Children increasingly respond to and initiate personal care routines that support hygiene.

Social & Emotional Development

Children develop close relationships with one or more familiar adults including family members and interacts in an increasingly competent and cooperative manner with familiar adults.

Children become increasingly competent and cooperative in interactions between peers, and develops friendships with several peers.

Cognition & General Knowledge

Children demonstrate an increasing ability to observe, anticipate and reason about the relationship between cause and affect.

Children show developing understanding between number and quantity.

Language & Literacy Development

Children communicate or act in response to language and respond to increasingly complex language.

Children's communication develops from non-verbal communication to using language with increasingly complex words and sentences.

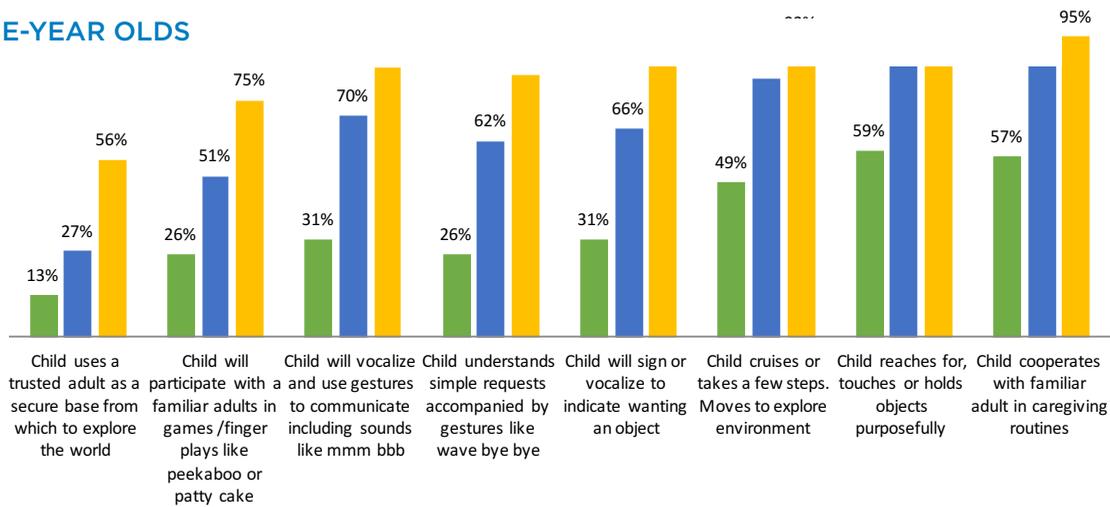
Children show interest in books, songs, rhymes, stories and other literacy activities with increasing complexity.



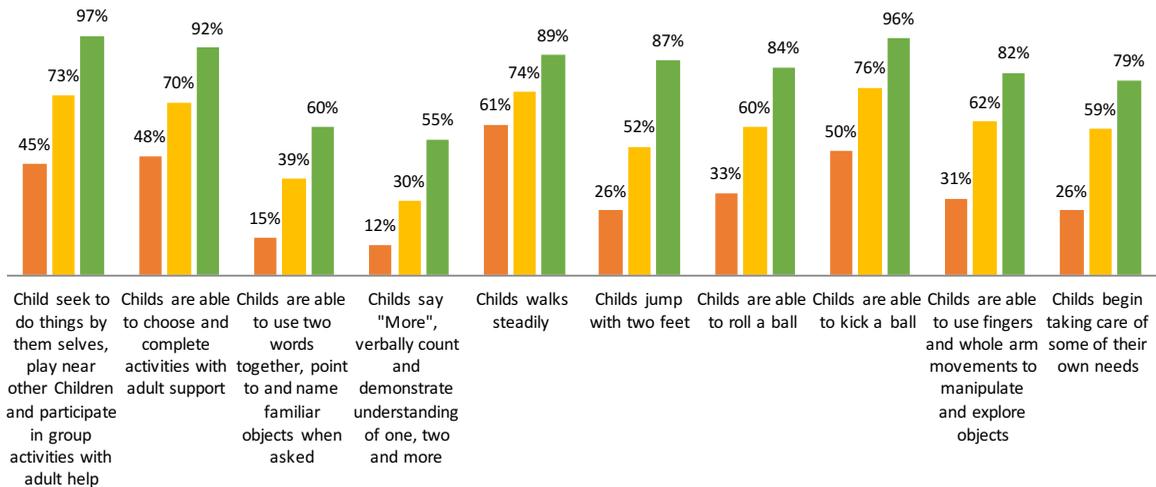
Approaches to Learning

Children explore the environment in increasingly focused ways to learn about people things, materials and events.

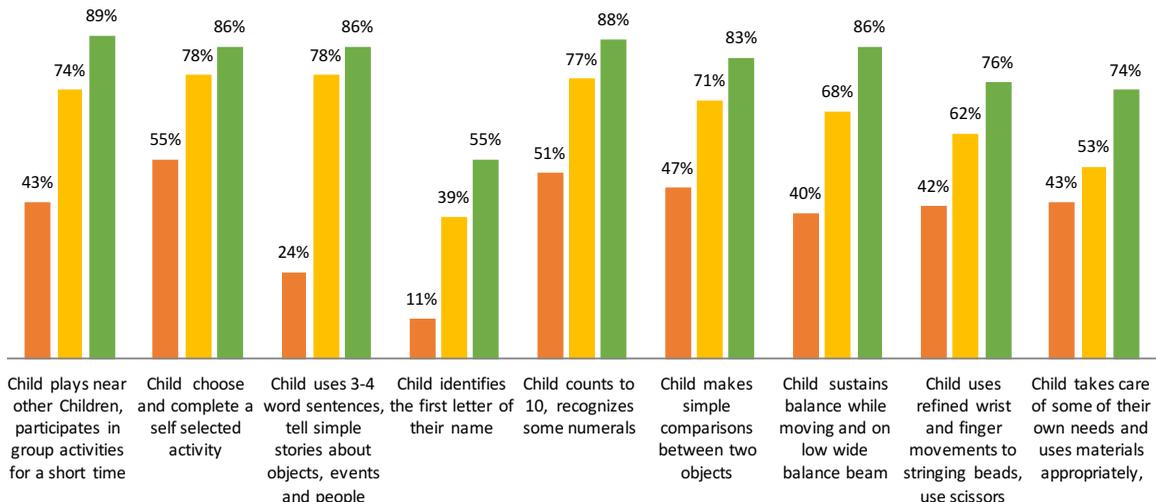
ONE-YEAR OLDS



TWO-YEAR OLDS



THREE-YEAR OLDS





“Partnering to advocate with integrity for lifelong learning.”

MAAC Head Start Vision Statement



Parent Engagement

MAAC Head Start strongly believes that children do best in life when they grow up with the active, positive involvement of their parents. We work in partnership with families from their very first meeting with our staff until they transition to Kindergarten.

Parents are offered the opportunity to be involved with the program and involvement is strongly encouraged. Activities ranging from assisting in the classroom to serving on the Parent Policy Council are designed to increase parental knowledge of child development while assisting parents in establishing a strong foundation for the future.

Family Well-Being Our family service workers and home-based teachers support parents by identifying potential resources for housing, education, parenting classes, medical clinics, food/nutrition and more.

Parent-Child Relationships MAAC Head Start's family literacy services support parents in improving adult literacy and help boost a love of reading and learning, which in turn nurtures the literacy development of children.

Families as Lifelong Educators Parents are deeply involved in the implementation of curriculum through their child's individual plan, classroom activities and home.

Families as Learners Volunteering provides parents with work experience that can be added to their resume as they develop a closer bond with their children.

Family Engagement in Transitions Our *Parent Intern Program* helps prepare parents for the workforce and empower them with leadership training. At the end of the year, parent interns leave with confidence, a prepared résumé and new skills for potential employment.

Family Connection to Peers & Community Our *FAMILIES Initiative* focuses on both family and community to demonstrate new opportunities for educational and recreational activities to boost parenting skills and improve the quality of life for the entire family.

Accountability

For the fiscal period January 1 - December 31, 2013

STATEMENT OF FINANCIAL POSITION

ASSETS

Current Assets	10,255,043
Investments & Other Assets	61,536,294
Property & Equipment	2,042,940
Total Assets	73,834,277

LIABILITIES & NET ASSETS

Current Liabilities	10,505,098
Long-Term Liabilities & Debt	45,507,715
Total Liabilities	56,012,813

NET ASSETS

Unrestricted	
General	5,503,764
Controlling Interests in Affiliates	(995,571)
Temporarily Restricted	127,136
Noncontrolling Interests in Affiliates	13,186,135
Total Net Assets	17,821,464
Total Liabilities & Net Assets	73,834,277

STATEMENT OF ACTIVITY

REVENUE & SUPPORT

Contract Revenue	25,206,130
Contributions	254,541
Program Service Fees	1,900,218
Contractual Services	3,053,986
Charter School Apportionments	2,082,030
Rents & Tenant Fees - Real Estate	2,824,099
Other Income	172,876
Interest Income	45,977
Rents & Tenant Fees - Limited Partnerships	6,094,525
Net Assets Released from Restrictions	(73,790)
Total Revenue & Support	41,634,382

Expenses

Program Services:	
Metropolitan Area Advisory Committee	33,235,320
Limited Partnerships	5,964,963
Support Services:	
Management & General	2,840,203
Fundraising	150,286
Total Expenses	42,190,772
Change in Net Assets	(556,390)



This annual report has been prepared in accordance with the Head Start Reauthorization Act of 2007. Financial statements in this publication were derived from audited financial statements prepared by AKT LLP, CPAs & Consultants in San Diego, California.

Accountability

HEAD START FISCAL YEAR 2013	Actual 2013 Expenditures			% of Total	2014 Proposed Budget
	HS Basic	T/TA HS	Total		Basic + T/TA
Personnel	6,873,039	-	6,873,039	41%	7,234,593
Fringe	3,169,907	-	3,169,907	19%	2,966,183
Travel	1,866	12,037	13,903	0	112,061
Supplies	720,850	8,353	729,203	4%	560,675
Contractual	1,659,010	24,570	1,683,580	10%	1,625,197
Construction/Renovation	4,807	-	4,807	0%	-
Other	2,940,018	110,523	3,050,540	18%	2,994,156
Total Direct	15,369,496	155,482	15,524,978	92%	15,492,865
Indirect Costs	1,397,478	-	1,397,478	8%	1,440,836
Total Expenditures	16,766,974	155,482	16,922,456	100%	16,933,701

EARLY HEAD START FISCAL YEAR 2013	Actual 2013 Expenditures			% of Total	2014 Proposed Budget
	HS Basic	T/TA HS	Total		Basic + T/TA
Personnel	6,873,039	-	6,873,039	41%	7,234,593
Fringe	3,169,907	-	3,169,907	19%	2,966,183
Travel	1,866	12,037	13,903	0	112,061
Supplies	720,850	8,353	729,203	4%	560,675
Contractual	1,659,010	24,570	1,683,580	10%	1,625,197
Construction/Renovation	4,807	-	4,807	0%	-
Other	2,940,018	110,523	3,050,540	18%	2,994,156
Total Direct	15,369,496	155,482	15,524,978	92%	15,492,865
Indirect Costs	1,397,478	-	1,397,478	8%	1,440,836
Total Expenditures	16,766,974	155,482	16,922,456	100%	16,933,701

Terms & Definitions

Supplies

Child care, family support, food, office and related supplies.

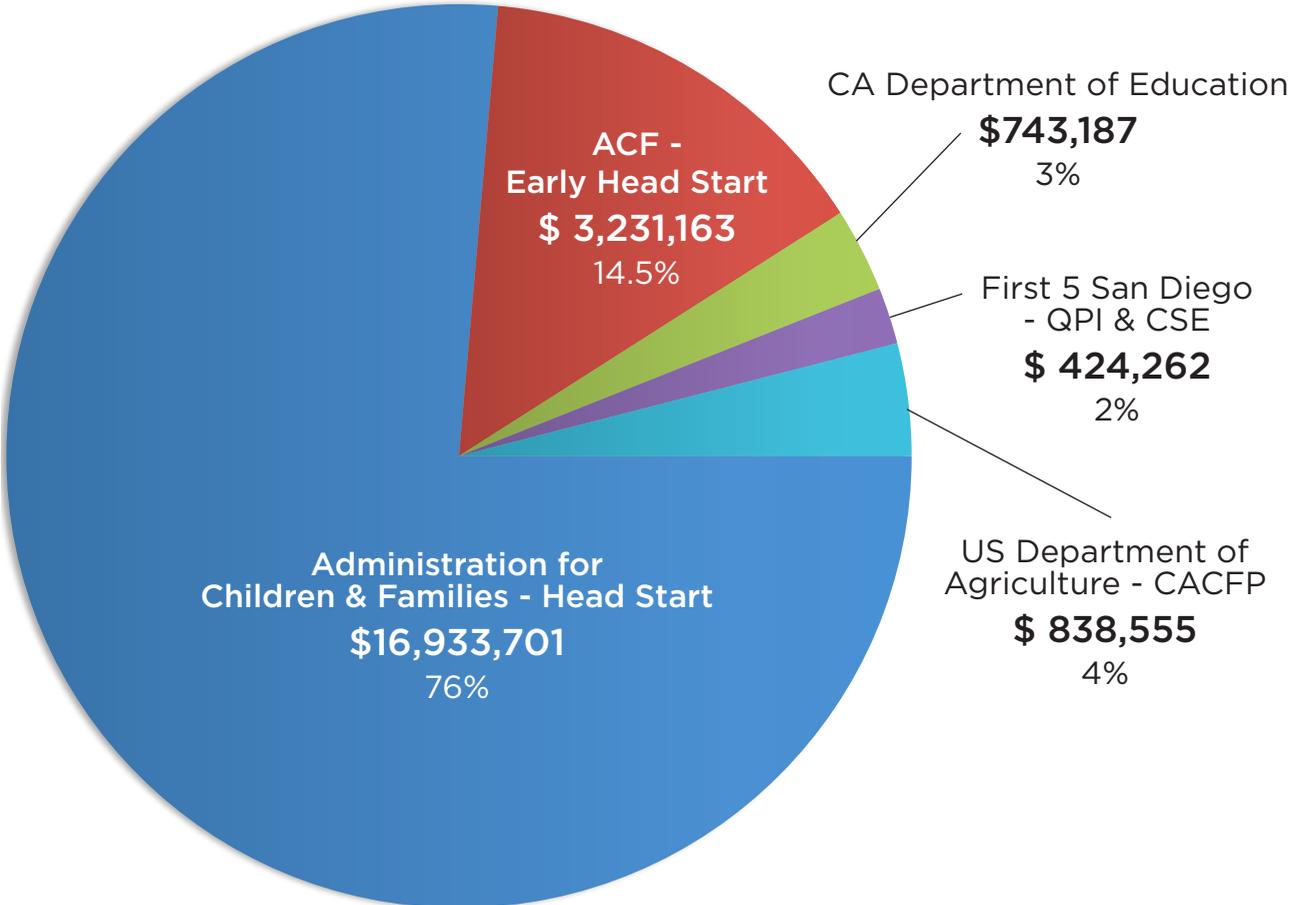
Other

Software licenses, publications, printing and nutrition services.

Contractual

Professional consultants and/or family child care providers.

Sources of Funding - Child Development Program



HHS Monitoring Review

The U.S. Department of Health and Human Services (HHS) conducted an on-site monitoring review of MAAC Head Start and Early Head Start from January 3 - 4, 2013. Based on information gathered during the review, HHS has closed all previously identified findings and it was determined that no corrective action was required.

Additionally, the results of the 2014 Federal Environmental Health & Safety monitoring event conducted December 1-11, 2014 resulted in no areas of deficiency or noncompliance. This monitoring effort included onsite visits at each of MAAC's child development program locations including child development centers, partner sites and home-based family child care centers for a total of 51 locations across the county.

Financial Audit

AKT LLP, CPAs & Consultants of San Diego, California conducted an independent Single Audit Report of Metropolitan Area Advisory Committee's (MAAC) fiscal year ending on December 31, 2013. The Audit was conducted in accordance with generally accepted auditing standards as established by the American Institute of Certified Public Accountants and the standards issued by the Comptroller General of the United States. The report is available for public inspection at www.maacproject.org.

Our Reach into the Community

AFFORDABLE HOUSING

COMM22

22nd & Commercial Streets
San Diego, CA 92113
(619) 234-0751

Laurel Tree

1307 Laurel Tree Lane
Carlsbad, CA 92009
(760) 918-1780

Mercado

2001 Newton Avenue
San Diego, CA 92113
(619) 233-7990

Pres. John Adams Manor

5471 Bayview Heights Place
San Diego, CA 92105
(619) 262-0722

San Martin de Porres

9119 Jamacha Road
Spring Valley, CA 91977
(619) 589-5431

Seniors on Broadway

845 Broadway
Chula Vista, CA 91911
(619) 591-0060

Villa Lakeshore

12606 Lakeshore Drive
Lakeside, CA 92040
(619) 390-6448

BRIDGE TO EMPLOYMENT

1355 Third Avenue
Chula Vista, CA 91911
(619) 426-3595 x1249

CHILD DEVELOPMENT

Administrative Offices

800 W. Los Vallecitos, #J
San Marcos, CA 92069
(760) 471-4210

Camp Pendleton

20286T San Jacinto Road
Camp Pendleton, CA 92055
HS Lic. #376700032
EHS Lic. #376600987
(760) 430-7065

North Coast

1501 Kelly Street
Oceanside, CA 92054
HS Lic. #376700061
(760) 966-7135

child development, continued

Island Club

2322 Catalina Circle
Oceanside, CA 92057
HS Lic. #372006461
(760) 941-7616

Sportfisher

509 Sportfisher Drive
Oceanside, CA 92054
HS Lic. #376600976
(760) 439-0415
EHS Lic. #376600977
(760) 439-0530

Old Grove

235 Via Pelicano
Oceanside, CA 92054
HS Lic. #376600980
(760) 433-7589

Olive

739 Olive Avenue
Vista, CA 92084
HS Lic. #376600393
(760) 726-4272
EHS Start Lic. #376600655
(760) 732-1137

Foothill

1410 Foothill Road
Vista, CA 92083
HS Lic. #376600418
(760) 639-4465

Westlake

405 Autumn Drive
San Marcos, CA 92069
EHS Start Lic. # 376701118
(760) 798-4857

Mission

634 W. Mission Road
San Marcos, CA 92069
HS Lic. #372006464
(760) 744-2110

Gosnell

139 Gosnell Way
San Marcos, CA 92069
HS Lic. #376600278
(760) 736-3066

Linda Vista

1587 Linda Vista Drive
San Marcos, CA 92069
EHS Lic. #37660069
(760) 744-7995

Fallbrook View

901 Alturas #A
Fallbrook, CA 92028
HS Lic. #376700077
(760) 731-2062

child development, continued

Fallbrook Street

405 W. Fallbrook Street
Fallbrook, CA 92028
HS Lic. #372006255
(760) 723-4189
EHS Lic. #376700650
(760) 723-4189

Rincon

33509 Valley Center Road
Valley Center, CA 92082
EHS Lic. #376600656
(760) 749-5188

Pauma

33158A Cole Grade Road
Pauma Valley, CA 92061
HS Lic. #376700371
(760) 615-2000

MAAC's services can be found county-wide from Camp Pendleton to San Ysidro, and from Lakeside to Carlsbad, spanning 327mi².

Carlsbad

3368 Eureka Place
Carlsbad, CA 92008
HS Lic. #376700775
(760) 720-4378

Laurel Tree

1307 Laurel Tree Lane
Carlsbad, CA 92009
HS Lic. #376700768
(760) 930-0749

Los Ninos

221 W. 7th Avenue
Escondido, CA 92026
HS Lic. #376700771
(760) 738-4876

Hickory

635 N. Hickory Street
Escondido, CA 92025
HS Lic. #376700770
(760) 741-0541

Del Dios

835 W. 15th Avenue
Escondido, CA 92025
HS Lic. #376700772
(760) 747-7027

El Norte

1300 N. Escondido Blvd., #A
HS Start Lic. #37670077
(760) 489-0233

DRIVING UNDER THE INFLUENCE (DUI) EDUCATION

1355 Third Avenue
Chula Vista, CA 91911
(619) 409-1780

ENERGY ASSISTANCE

Chula Vista (619) 409-1697
San Ysidro (619) 428-1139

IMMIGRATION SUPPORTIVE SERVICES

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Chula Vista, CA 91911
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MAAC COMMUNITY CHARTER SCHOOL

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NCLR AMERICORPS

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Chula Vista, CA 91911
(619) 426-3595 x1603

RECOVERY HOMES

Casa de Milagros (women)
(619) 262-4002
Nosotros (men)
(619) 426-4801

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locations throughout the county
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WEATHERIZATION SERVICES

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